

# REIMAGINE MINNESOTA STRATEGY H

*Create and sustain consistent shared understanding of equity and high level of skill application for leaders at all levels.*

May 2, 2018

**David Law, Superintendent**

**Cory McIntyre, Executive Director of Student Services, Supervisor of Middle Schools**

**Jennifer Cherry, Director of Student Services**



ANOKA-HENNEPIN  
SCHOOLS  
*A future without limit*



# Historical Context

Dr. Jennifer Cherry, Director of Student Services

## **Bullying and a Consent Decree (consistent & shared understanding)**

- Community perception that multiple student deaths were connected, driven by bullying
- Concerned district staff, wanting to proactively approach this perception

## **Movement from Equality to Equity**

- Policy changes from ensuring all have similar to all have what they need
- Intentional change in practice across our system through new support structures

## **Professional Development Plan**

- All staff, including leaders, receive ongoing training and development
- Develop and sustain practice through a Train-the-Trainer model

# **Three pronged approach**

## **Anti-Bullying/Anti-Harassment Community Task Force**

- **Student, parent, teacher, administrator and community members**
- **Build awareness, address concerns, and gain feedback**
- **Recommends strategies to improve the educational climate**

## **Anti-Bullying/Anti-Harassment Leadership Team**

- **District LEADS systemic efforts**
- **[Guiding Principles](#)**
- **Monitoring and Assessment**

## **Annual Strategies and Board Update**



# Anti-bullying/Anti-harassment

## Community Task Force

Year	Work Product	Action	Outcome
2012-13 Year 1	Framework: nine foundational recommendations	School Board referred to internal leadership team for evaluation and possible implementation	21 action items developed and implemented
2013-14 Year 2	Five action-oriented recommendations		Three action items approved by School Board; two items supported by current practice
2014-15 Year 3	Five themes, recommendation to garner student input		Anti-bullying student forum held; elicited student perspectives later shared with stakeholders
2015-16 Year 4	Eight themes, recommend outreach to parents and families		Parent group discussions held; input gathered was shared with stakeholders
2016-17 Year 5	Six themes, eight recommendations	School Board heard parent input and task force recommendations	Conclusion of Task Force; expand efforts and develop Student Services Advisory Committee



# Anti-bullying/Anti-harassment

## Scorecard

*Levels:*

Intervene

Concern

Baseline

Progress

Vision

Baseline

- 82.0% of students report not being bullied.

Baseline

- 89.7% of students report having a trusted adult to go to.

Baseline

- 87.0% Overall student engagement.

Progress

- 90.5% Overall cross-stakeholder composite of a feeling of safety.

Baseline

- 87.0% Overall cross-stakeholder composite of a feeling of welcome and belonging.



# Expanding our Focus Using Strategies that Work

Superintendent David Law

## AB/AH Success Implies Process Should be Expanded

- High rates of staff involved in professional development
- Increased consistency in handling student support and bullying
- Increase in the number of students reporting connections to safe adults

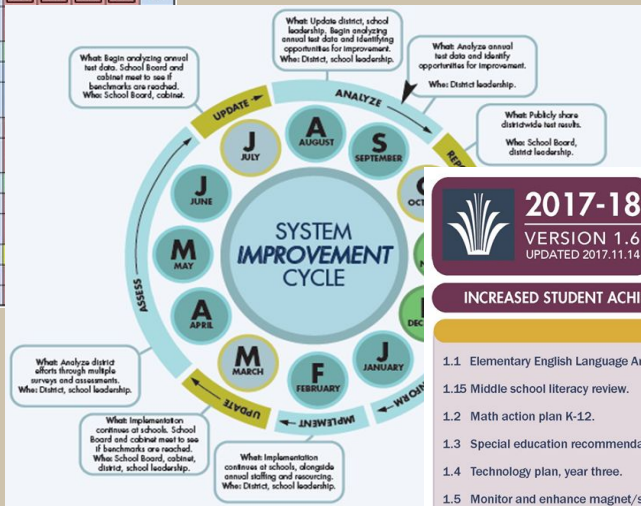
## Data Sets Identify Areas of Priority

	Indicators	Descriptions	Levels					Trend			
			Intervene	Concern	Baseline	Progress	Vision	2013-14	2014-15	2015-16	2016-17
P r o f i c i e n c y I n c r e a s e d	A1.1: Early Learning Achievement Benchmark	Percent of all students who meet/exceed expected benchmark	≤59%	60-69%	70-79%	80-89%	≥90%	91.4%	90.3%	91.1%	87.8%
	A1.2: earlyReading Kindergarten Readiness Reading Benchmark	Percent of all students who meet/exceed expected benchmark	≤59%	60-69%	70-79%	80-89%	≥90%	NA	55.4%	86.1%	43.3%
	A1.3: Maximum gap in earlyReading proficiency between F/R and ethnic student groups in meeting benchmark	Percent difference between highest and lowest performing student groups	>30%	24-30%	17-23%	10-16%	<10%	NA	19.3%	26.9%	14.7%
	A1.4: MCA-III Reading Proficiency	Percent of all students who meet/exceed expected proficiency	≤79%	80-84%	85-89%	90-94%	≥95%	60.9%	62.9%	63.6%	64.7%
	A1.5: Maximum gap in MCA-III Reading proficiency between F/R and ethnic student groups in meeting proficiency	Percent difference between highest and lowest performing student groups	>20%	15-19%	10-14%	5-9%	<5%	22.9%	23.4%	23.8%	24.9%
	A1.6: MCA-III Reading Growth	Percent of all students who meet medium or high growth	≤59%	60-69%	70-79%	80-89%	≥90%	73.3%	75.8%	74.5%	75.8%
	A1.7: CoM Kindergarten Readiness Math Benchmark	Percent of all students who meet/exceed expected benchmark	≤59%	60-69%	70-79%	80-89%	≥90%	NA	56.3%	63.7%	61.8%
	A1.8: Maximum gap in CoM proficiency between F/R and ethnic student groups in meeting benchmark	Percent difference between highest and lowest performing student groups	>30%	24-30%	17-23%	10-16%	<10%	NA	20.1%	33.5%	35.0%
	A1.9: MCA-III Math Proficiency	Percent of all students who meet/exceed expected proficiency	≤79%	80-84%	85-89%	90-94%	≥95%	65.3%	65.9%	65.4%	66.0%
	A1.10: Maximum gap in MCA-III Math proficiency between F/R and ethnic student groups in meeting proficiency	Percent difference between highest and lowest performing student groups	>20%	15-19%	10-14%	5-9%	<5%	25.0%	26.1%	27.3%	28.4%
	A1.11: MCA-III Math Growth	Percent of all students who meet medium or high growth	≤59%	60-69%	70-79%	80-89%	≥90%	76.5%	76.6%	73.5%	74.8%
	A1.12: MCA-III Science Proficiency	Percent of all students who meet/exceed expected proficiency	≤79%	80-84%	85-89%	90-94%	≥95%	64.7%	63.0%	63.0%	64.6%
	A1.13: Maximum gap in MCA-III Science between F/R and ethnic student groups in meeting proficiency	Percent difference between highest and lowest performing student groups	>20%	15-19%	10-14%	5-9%	<5%	26.9%	25.9%	30.0%	30.8%
	A1.14: MCA-III Reading School Comparison	Percent of schools in the top quartile of their F/R decile range on MCA	≤39%	40-54%	55-69%	70-84%	≥85%	55.7%	28.6%	28.6%	31.4%



# Continuous Improvement and Annual Goal Setting

District Scorecard A: Maximizing student learning and minimizing the achievement gap										
Indicators	Descriptions	Levels				Trend				
		Interim	Concern	Baseline	Progress	Vision	2013-14	2014-15	2015-16	2016-17
A1.1 Early Learning Achievement Benchmark	Percent of all students who meet/exceed expected benchmark	55%	60-69%	70-79%	80-89%	2.90%	81.4%	80.3%	81.1%	87.8%
A1.2 Early Learning Kindergarten Readiness Reading Benchmark	Percent of all students who meet/exceed expected benchmark	55%	60-69%	70-79%	80-89%	2.90%	NA	55.4%	64.1%	43.3%
A1.3 Maximum gap in early learning proficiency between F/E and ethnic student groups in meeting benchmark	Percent difference between highest and lowest performing student groups	>30%	24-30%	17-23%	10-14%	<10%	NA	22.2%	24.9%	14.7%
A1.4 MCA-III Reading Proficiency	Percent of all students who meet/exceed expected proficiency	57%	60-69%	70-79%	80-89%	2.95%	60.9%	62.9%	61.6%	64.7%
A1.5 Maximum gap in MCA-III Reading proficiency between F/E and ethnic student groups in meeting proficiency	Percent difference between highest and lowest performing student groups	>20%	15-19%	10-14%	5-9%	<5%				
A1.6 MCA-III Reading Growth	Percent of all students who meet medium or high growth	55%	60-69%	70-79%	80-89%	2.90%				
A1.7 CoK Kindergarten Readiness Math Benchmark	Percent of all students who meet/exceed expected benchmark	55%	60-69%	70-79%	80-89%	2.90%				
A1.8 Maximum gap in CoK proficiency between F/E and ethnic student groups in meeting benchmark	Percent difference between highest and lowest performing student groups	>30%	24-30%	17-23%	10-14%	<10%				
A1.9 MCA-III Math Proficiency	Percent of all students who meet/exceed expected proficiency	57%	60-69%	70-79%	80-89%	2.95%				
A1.10 Maximum gap in MCA-III Math proficiency between F/E and ethnic student groups in meeting proficiency	Percent difference between highest and lowest performing student groups	>20%	15-19%	10-14%	5-9%	<5%				
A1.11 MCA-III Math Growth	Percent of all students who meet medium or high growth	55%	60-69%	70-79%	80-89%	2.90%				
A1.12 MCA-III Science Proficiency	Percent of all students who meet/exceed expected proficiency	57%	60-69%	70-79%	80-89%	2.95%				
A1.13 Maximum gap in MCA-III Science between F/E and ethnic student groups in meeting proficiency	Percent difference between highest and lowest performing student groups	>20%	15-19%	10-14%	5-9%	<5%				
A1.14 MCA-III Reading School Comparison	Percent of schools in the top quartile of their F/E decline range on MCA	53%	40-54%	55-69%	70-84%	2.85%				
A1.15 MCA-III Math School Comparison	Percent of schools in the top quartile of their F/E decline range on MCA Math	53%	40-54%	55-69%	70-84%	2.85%				
A1.16 MCA-III Science School Comparison	Percent of schools in the top quartile of their F/E decline range on MCA	53%	40-54%	55-69%	70-84%	2.85%				



## ANOKA-HENNEPIN SCHOOLS STRATEGIC PRIORITIES

**Mission:** It is the primary mission of the district to effectively educate each of our students for success. **Vision:** It is the vision of the district to be a public school system of excellence, with high quality staff and programs and successful graduates.

### INCREASED STUDENT ACHIEVEMENT

### SAFE AND WELCOMING ENVIRONMENTS

### EFFECTIVE ORGANIZATIONAL SUPPORT

#### IMPLEMENTING

- 1.1 Elementary English Language Arts curriculum.
- 1.15 Middle school literacy review.
- 1.2 Math action plan K-12.
- 1.3 Special education recommendations, year one.
- 1.4 Technology plan, year three.
- 1.5 Monitor and enhance magnet/specialty schools.
- 1.6 Voluntary pre-K implementation, year two.
- 1.7 Talent development recommendations, year one.

- 2.1 Supporting students in crisis.
- 2.2 Implement a multi-tiered system of support for students, year one.

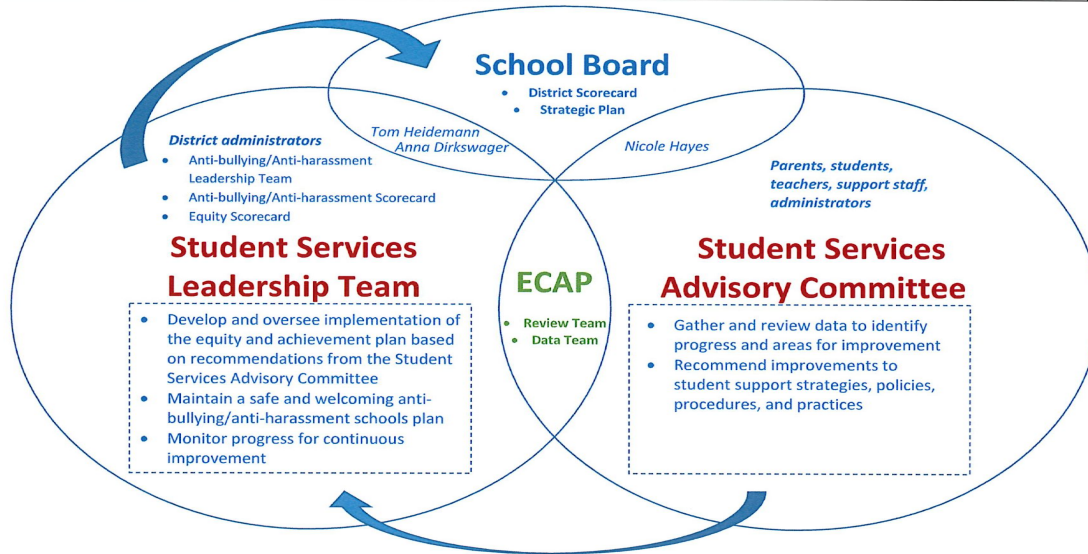
- 3.1 Support board decisions in recommendations for facilities.
- 3.2 Recruitment and retention of employees.
- 3.3 Continuous improvement process update.



# Building an Equity Plan

Cory McIntyre, Executive Director of Student Services, Supervisor of Middle Schools

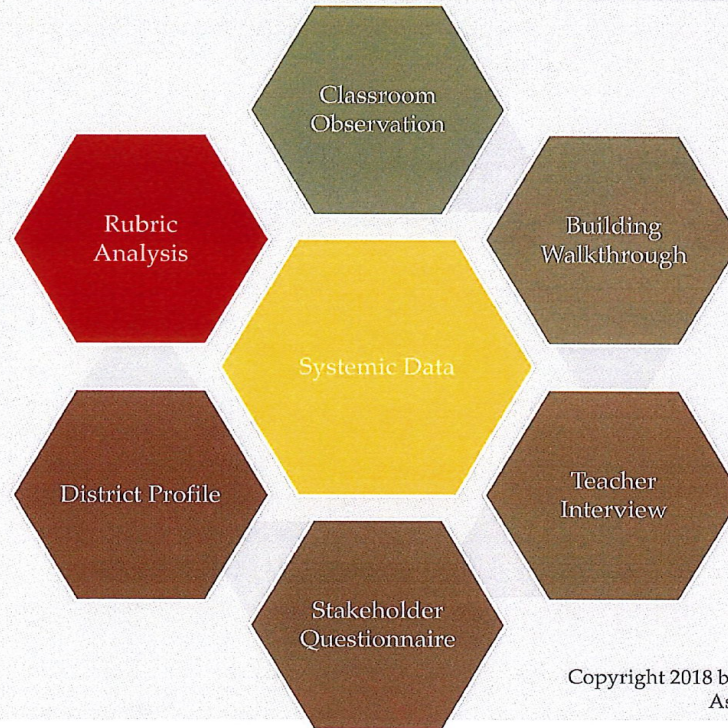
Anoka-Hennepin **Student Services Teams** work to create safe and welcoming schools free of bullying and harassment, and address and close persistent gaps in student achievement, including academic performance and graduation rates as well as reductions in disruptive student behavior.



Midwest and Plains Equity Assistance Center will guide the district through an Equity Context Analysis Process (ECAP). ECAP is a comprehensive data collection and analysis process used to identify opportunities for growth related to advancing educational equity and support strategic planning efforts.



# ECAP DATA COLLECTION ACTIVITIES



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# WHAT DO WE MEAN BY EDUCATIONAL EQUITY?



**Access** –  
Entrance into,  
involvement with,  
and full benefit  
(Paris, 2012).



**Representation** –  
Having presence  
in decision  
making and in  
content (Mulligan  
& Kozleski, 2009).



**Meaningful  
Participation** –  
Agency and are  
empowered to  
contribute in  
effectual ways  
(Fraser, 1998).



**High Outcomes** –  
Solutions benefit all  
(Waitoller &  
Kozleski, 2013).





# Moving Forward

**What is your district currently doing?**

**What are other districts doing that you find interesting?**

**Based on what you have heard, what new steps will you take to implement this strategy?**